

OLAM INTERNATIONAL LIMITED

Financial Statements for the Second Quarter and Half Year Ended 31st December 2010

PART I: Information required for announcements of Quarterly (Q1, Q2, Q3 & Q4), Half-Year and Full Year Results.

1(a)(i) An income statement for the ("Group") - Olam International Limited ("Company") and its subsidiaries together with a comparative statement for the corresponding period of the immediately preceding financial year.

Profit & Loss Statement - First Half FY2011: Group

(in S\$'000)	Group			Group		
	Six Months Ended			Three Months Ended		
	31 Dec 10	31 Dec 09	% change	31 Dec 10	31 Dec 09	% change
Revenue - Sale of goods	6,476,672	4,609,714	40.5%	4,025,616	2,733,057	47.3%
Other income	107,747	115,844		97,990	103,093	
	6,584,419	4,725,558	39.3%	4,123,606	2,836,150	45.4%
Costs and expenses						
Cost of goods sold	(5,147,454)	(3,718,199)		(3,194,731)	(2,205,387)	
Shipping and logistics	(539,563)	(410,436)		(345,122)	(253,536)	
Commission and claims	(68,505)	(54,027)		(39,915)	(29,950)	
Employee benefit expenses	(163,144)	(103,998)		(97,501)	(53,495)	
Depreciation	(36,210)	(30,584)		(17,790)	(19,997)	
Net measurement of derivative instruments	(141,389)	17,561		(130,253)	12,940	
(Loss) / gain on foreign exchange	(2,614)	6,506		894	5,625	
Other operating expenses	(132,294)	(114,873)		(61,172)	(57,972)	
Finance costs	(161,055)	(133,390)		(78,546)	(70,739)	
	(6,392,228)	(4,541,440)		(3,964,136)	(2,672,511)	
Share of gain from jointly controlled entities / associates	4,396	4,800		1,492	3,929	
	(6,387,832)	(4,536,640)	40.8%	(3,962,644)	(2,668,582)	48.5%
Profit before taxation	196,587	188,918	4.1%	160,962	167,568	-3.9%
Taxation	(21,087)	(11,018)		(15,151)	(8,703)	
Profit for the period	175,500	177,900	-1.3%	145,811	158,865	-8.2%
Attributable to:						
Equity holders of the Parent	175,168	177,890		145,441	158,856	
Non-controlling interests	332	10		370	9	
	175,500	177,900		145,811	158,866	

- 1(a)(ii) A statement of comprehensive income for the ("Group") - Olam International Limited ("Company") and its subsidiaries together with a comparative statement for the corresponding period of the immediately preceding financial year.

Statement of Comprehensive Income – First Half FY2011: Group

(in S\$'000)	Group		Group	
	Six Months Ended		Three Months Ended	
	31 Dec 10	31 Dec 09	31 Dec 10	31 Dec 09
Profit for the period	175,500	177,900	145,811	158,865
Other Comprehensive Income:				
Net (loss) / gain on fair value changes during the period	(244,267)	(99,289)	(92,342)	(41,324)
Recognised in the profit and loss account on occurrence of hedged transactions	196,366	(31,869)	(29,433)	(9,322)
Foreign currency translation adjustment	(92,511)	(27,614)	(40,532)	7,421
Other comprehensive income / (loss)	(140,412)	(158,772)	(162,307)	(43,225)
Total Comprehensive Income / (Loss)	35,088	19,128	(16,496)	115,640
Attributable to:				
Equity holders of the Parent	34,756	19,118	(16,866)	115,631
Non-controlling interests	332	10	370	9
	35,088	19,128	(16,496)	115,640

1(b)(i) A Balance Sheet (for the Issuer and Group), together with a comparative statement as at the end of the immediately preceding financial year.

(in S\$'000)	Group		Company	
	31 Dec 10	30 Jun 10	31 Dec 10	30 Jun 10
Non-current assets				
Property, plant and equipment	1,375,427	1,054,166	4,158	4,673
Intangible assets	359,089	341,586	19,690	19,456
Biological Assets	304,375	181,883	-	-
Investment in subsidiary companies	-	-	477,707	789,954
Deferred tax assets	54,531	63,978	25,872	9,697
Interest in jointly controlled entities	182,491	195,958	156,911	170,980
Investment in associates	250,584	271,279	249,040	271,422
Long term investments	-	18,752	-	18,752
Other non current assets	1,147	4,161	-	-
	2,527,644	2,131,763	933,378	1,284,934
Current assets				
Amounts due from subsidiary companies	-	-	707,895	1,340,165
Trade receivables	968,714	976,781	339,383	275,388
Margin accounts with brokers	596,197	152,815	762,765	165,164
Inventories	3,245,156	2,584,046	810,819	461,731
Advance payments to suppliers	410,476	237,784	151,671	85,824
Advance payments to subsidiary companies	-	-	1,976,585	1,415,482
Other current assets	434,577	392,656	120,870	85,200
Fixed deposits	103,635	259,117	56,453	247,425
Cash and bank balances	563,041	412,426	224,730	141,232
Fair value of derivative financial instruments	1,577,662	657,270	1,329,704	595,022
	7,899,458	5,672,895	6,480,875	4,812,633
Current liabilities				
Trade payables and accruals	(631,533)	(648,391)	(216,193)	(330,343)
Other current liabilities	(64,467)	(98,651)	(8,408)	(56,982)
Amounts due to bankers	(3,031,115)	(2,295,568)	(2,358,518)	(1,560,631)
Medium term notes	(50,000)	-	(50,000)	-
Convertible Bonds	(27,068)	-	(27,068)	-
Provision for taxation	(24,001)	(34,920)	(5,469)	(16,319)
Fair value of derivative financial instruments	(1,674,133)	(608,046)	(1,386,562)	(562,004)
	(5,502,317)	(3,685,576)	(4,052,218)	(2,526,279)
Net current assets	2,397,141	1,987,320	2,428,657	2,286,354
Non-current liabilities				
Deferred tax liabilities	(112,700)	(140,861)	-	-
Long term loan from subsidiary	-	-	(140,097)	-
Term loans from banks	(1,807,603)	(1,228,312)	(675,547)	(1,035,793)
Medium term notes	(250,000)	(249,016)	(250,000)	(249,016)
Convertible Bonds	(530,173)	(730,108)	(530,173)	(730,108)
Other Bonds	(321,325)	-	(321,325)	-
	(3,021,801)	(2,348,297)	(1,917,142)	(2,014,917)
Net assets	1,902,984	1,770,785	1,444,893	1,556,371
Equity attributable to equity holders of the Parent				
Share capital	1,311,044	1,201,581	1,311,044	1,201,581
Reserves	550,719	570,348	133,849	354,790
	1,861,763	1,771,929	1,444,893	1,556,371
Non-controlling Interests	41,221	(1,144)	-	-
Total equity	1,902,984	1,770,785	1,444,893	1,556,371

1(b)(ii) Aggregate amount of Group's borrowings and debt securities.

Amounts repayable in one year or less or on demand

	31 Dec 10		30 Jun 10	
	Secured	Unsecured	Secured	Unsecured
	(in S\$'000)	(in S\$'000)	(in S\$'000)	(in S\$'000)
Overdrafts	-	131,649	-	167,611
Loans	-	2,899,466	11,276	2,116,681
Medium Term Notes	-	50,000	-	-
Convertible Bonds	-	27,068	-	-
Total	-	3,108,183	11,276	2,284,292

Amounts repayable after one year

	31 Dec 10		30 Jun 10	
	Secured	Unsecured	Secured	Unsecured
	(in S\$'000)	(in S\$'000)	(in S\$'000)	(in S\$'000)
Medium / Long Term Loans	-	1,807,603	-	1,228,312
Medium Term Notes	-	250,000	-	249,016
Convertible Bonds	-	530,173	-	730,108
Other Bonds	-	321,325	-	-
Total	-	2,909,101	-	2,207,436

1(c) A Cash Flow Statement (for the Group), together with a comparative statement for the corresponding period of the immediately preceding financial year is as follows:

(in S\$'000)	Group		Group	
	Six Months Ended		Three Months Ended	
	31 Dec 10	31 Dec 09	31 Dec 10	31 Dec 09
Cash flow from operating activities				
Profit before taxation	196,587	188,918	160,962	167,568
Adjustments for:				
Share of results from jointly controlled entities / associates	(4,396)	(4,800)	(1,492)	(3,928)
Fair value of biological assets	(27,186)	-	(27,186)	-
Depreciation of property, plant and equipment	36,210	30,584	17,790	19,997
Loss on disposal of property, plant and equipment	2,440	262	2,246	282
Net measurement of derivative instruments	141,389	(17,561)	130,253	(12,939)
Amortisation of intangible assets	1,862	1,311	1,569	612
Cost of share-based payments	14,565	5,415	6,085	2,909
Interest income	(11,928)	(11,697)	(8,243)	(4,465)
Interest expense	161,055	133,390	78,546	70,739
Negative goodwill arising from acquisitions	(36,450)	(92,796)	(36,450)	(92,795)
Operating cash flow before reinvestment in working capital	474,148	233,025	324,080	147,980
Increase in inventories	(870,249)	(735,247)	(615,280)	(602,222)
(Increase) / decrease in trade & other receivables	(344,631)	216,612	9,834	278,772
Increase in advance payments to suppliers	(188,621)	(170,670)	(105,685)	(114,812)
Increase in margin account with brokers	(455,982)	(204,263)	(460,114)	(203,759)
(Decrease) / increase in trade & other payables	(3,219)	(207,498)	(41,424)	35,212
Cash flow used in from operations	(1,388,554)	(868,041)	(888,589)	(458,829)
Interest income received	11,928	11,697	8,243	4,465
Interest expense paid	(133,949)	(123,882)	(40,200)	(62,276)
Tax paid	(25,414)	(10,351)	(21,283)	(7,601)
Net cash flow used in operating activities	(1,535,989)	(990,577)	(941,829)	(524,241)
Cash flow from investing activities				
Proceeds from disposal of property, plant and equipment	8,773	7,958	8,353	3,845
Purchase of property, plant and equipment	(259,708)	(333,597)	(82,986)	(269,415)
Acquisition of subsidiaries - net of cash acquired	(113,996)	-	(113,996)	-
Investment in jointly controlled entities / associates	-	(108,705)	-	(93,949)
Long term investment	17,205	-	115,816	-
Net cash flow used in investing activities	(347,726)	(434,344)	(72,813)	(359,519)
Cash flow from financing activities				
Proceeds from loans from banks	1,510,159	512,119	1,064,532	516,827
Proceeds from issuance of shares on exercise of share options	15,180	7,576	3,082	3,452
Proceeds from issuance of shares for cash	-	437,388	-	-
Proceeds from issuance of bonds	328,750	689,278	-	689,277
Dividends paid on ordinary shares by the Company	(53,139)	(55,672)	(53,139)	(55,671)
Proceeds / (repayment) of medium term notes	71,516	(5)	71,516	(4)
Net cash flow provided by financing activities	1,872,466	1,590,684	1,085,991	1,153,881
Net effect of exchange rate changes on cash and cash equivalents	42,344	(26,725)	10,469	(20,438)
Net increase in cash and cash equivalents	31,095	139,039	81,818	249,683
Cash and cash equivalents at the beginning of the period	503,932	268,677	453,209	158,035
Cash and cash equivalents* at the end of the period	535,027	407,716	535,027	407,718

*Cash and cash equivalents include cash and bank balances, fixed deposits less overdrafts.

1(d)(i) A statement (for the Issuer and Group) showing either (i) all changes in equity, or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

Group 6 Months	Attributable to equity holders of the Company								Minority Interest	Total Equity
	Share Capital	Capital Reserves	Foreign Currency Translation Reserves	Fair Value Adjustment Reserves	Share-based Compensation Reserves	Revenue Reserves	Total Reserves	Total		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 31 December 2010:										
At 1 July 2010	1,201,581	145,688	(166,452)	(248,415)	30,203	809,324	570,348	1,771,929	(1,144)	1,770,785
Profit for the period						175,168	175,168	175,168	332	175,500
Other comprehensive income for the period			(92,511)	(47,901)			(140,412)	(140,412)		(140,412)
Total comprehensive income for the period			(92,511)	(47,901)	-	175,168	34,756	34,756	332	35,088
Dividends on ordinary shares						(53,139)	(53,139)	(53,139)		(53,139)
Share-based expense					14,565		14,565	14,565		14,565
Issue of shares upon conversion of bonds	94,283	(15,811)					(15,811)	78,472		78,472
Issue of shares on exercise of share option	15,180						-	15,180		15,180
Acquisition of subsidiary company							-	-	42,033	42,033
At 31 December 2010	1,311,044	129,877	(258,963)	(296,316)	44,768	931,353	550,719	1,861,763	41,221	1,902,984
At 31 December 2009:										
At 1 July 2009	708,586	24,450	(85,035)	(179,943)	17,765	560,023	337,260	1,045,846	46	1,045,892
Profit for the period						177,890	177,890	177,890	10	177,900
Other comprehensive Income for the period			(27,614)	(131,158)			(158,772)	(158,772)		(158,772)
Total comprehensive income for the period	-	-	(27,614)	(131,158)	-	177,890	19,118	19,118	10	19,128
Dividends on ordinary shares						(69,786)	(69,786)	(69,786)		(69,786)
Share-based expense					5,415		5,415	5,415		5,415
Issue of shares for cash	437,388						-	437,388		437,388
Issue of shares on exercise of share option	7,576						-	7,576		7,576
Issue of shares under the Scrip Dividend Scheme	14,115						-	14,115		14,115
Issue of shares upon conversion of bonds	14,495	(1,538)					(1,538)	12,957		12,957
Equity portion of Convertible bonds		124,386					124,386	124,386		124,386
At 31 December 2009	1,182,160	147,298	(112,649)	(311,101)	23,180	668,127	414,855	1,597,015	56	1,597,071

Company 6 Months	Attributable to equity holders of the Company							
	Share Capital	Capital Reserves	Foreign Currency Translation Reserves	Fair Value Adjustment Reserves	Share-based Compensation Reserves	Revenue Reserves	Total Reserves	Total Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 31 December 2010:								
At 1 July 2010	1,201,581	145,688	(80,321)	(264,403)	30,203	523,623	354,790	1,556,371
Profit for the period						8,172	8,172	8,172
Other comprehensive income for the period			(136,176)	(38,552)			(174,728)	(174,728)
Total comprehensive income for the period		-	(136,176)	(38,552)	-	8,172	(166,556)	(166,556)
Dividends on ordinary shares						(53,139)	(53,139)	(53,139)
Share-based expense					14,565		14,565	14,565
Issue of shares up on conversion of bonds	94,283	(15,811)					(15,811)	78,472
Issue of shares on exercise of share option	15,180							15,180
At 31 December 2010	1,311,044	129,877	(216,497)	(302,955)	44,768	478,656	133,849	1,444,893
At 31 December 2009:								
At 1 July 2009	708,586	24,450	(41,562)	(220,167)	17,765	440,779	221,265	929,851
Profit for the period						55,779	55,779	55,779
Other comprehensive Income for the period	-	-	(33,965)	(145,408)	-	-	(179,373)	(179,373)
Total comprehensive income for the period		-	(33,965)	(145,408)	-	55,779	(123,594)	(123,594)
Dividends on ordinary shares						(69,786)	(69,786)	(69,786)
Share-based expense					5,415		5,415	5,415
Issue of shares for cash	437,388						-	437,388
Issue of shares on exercise of share option	7,576						-	7,576
Issue of shares under the Scrip Dividend Scheme	14,115						-	14,115
Issue of shares upon conversion of bonds	14,495	(1,538)					(1,538)	12,957
Equity portion of Convertible bonds		124,386					124,386	124,386
At 31 December 2009	1,182,160	147,298	(75,527)	(365,575)	23,180	426,772	156,148	1,338,308

Group 3 Months	Attributable to equity holders of the Company								Minority Interest	Total Equity
	Share Capital	Capital Reserves	Foreign Currency Translation Reserves	Fair Value Adjustment Reserves	Share-based Compensation Reserves	Revenue Reserves	Total Reserves	Total		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 31 December 2010:										
At 1 October 2010	1,307,280	129,877	(218,431)	(174,541)	38,683	839,051	614,639	1,921,919	(1,108)	1,920,811
Profit for the period						145,441	145,441	145,441	370	145,811
Other comprehensive income for the period			(40,532)	(121,775)			(162,307)	(162,307)		(162,307)
Total comprehensive Income for the period			(40,532)	(121,775)	-	145,441	(16,866)	(16,866)	370	(16,496)
Dividends on ordinary shares						(53,139)	(53,139)	(53,139)		(53,139)
Share-based expense					6,085		6,085	6,085		6,085
Issue of shares up on conversion of bonds	682	-					-	682		682
Issue of shares on exercise of share option	3,082							3,082		3,082
Acquisition of subsidiary company								-	41,959	41,959
At 31 December 2010	1,311,044	129,877	(258,963)	(296,316)	44,768	931,353	550,719	1,861,763	41,221	1,902,984
At 31 December 2009:										
At 1 October 2009	1,150,097	24,450	(120,070)	(260,455)	20,270	579,058	243,253	1,393,350	47	1,393,397
Profit for the period						158,855	158,855	158,855	9	158,864
Other comprehensive Income for the period			7,421	(50,646)			(43,225)	(43,225)		(43,225)
Total comprehensive Income for the period	-	-	7,421	(50,646)	-	158,855	115,630	115,630	9	115,639
Dividends on ordinary shares						(69,786)	(69,786)	(69,786)		(69,786)
Share-based expense					2,910		2,910	2,910		2,910
Issue of shares on exercise of share option	3,453						-	3,453		3,453
Issue of shares under the Scrip Dividend Scheme	14,115						-	14,115		14,115
Issue of shares upon conversion of bonds	14,495	(1,538)					(1,538)	12,957		12,957
Equity portion of Convertible bonds		124,386					124,386	124,386		124,386
Acquisition of subsidiary company									-	-
At 31 December 2009	1,182,160	147,298	(112,649)	(311,101)	23,180	668,127	414,855	1,597,015	56	1,597,071

Company 3 Months	Attributable to equity holders of the Company							
	Share Capital	Capital Reserves	Foreign Currency Translation Reserves	Fair Value Adjustment Reserves	Share-based Compensation Reserves	Revenue Reserves	Total Reserves	Total Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 31 December 2010:								
At 1 October 2010	1,307,280	129,877	(180,880)	(183,598)	38,683	517,031	321,113	1,628,393
Profit for the period						14,764	14,764	14,764
Other comprehensive income for the period			(35,617)	(119,357)			(154,974)	(154,974)
Total comprehensive Income for the period		-	(35,617)	(119,357)	-	14,764	(140,210)	(140,210)
Dividends on ordinary shares						(53,139)	(53,139)	(53,139)
Share-based expense					6,085		6,085	6,085
Issue of shares up on conversion of bonds	682	-					-	682
Issue of shares on exercise of share option	3,082							3,082
At 31 December 2010	1,311,044	129,877	(216,497)	(302,955)	44,768	478,656	133,849	1,444,893
At 31 December 2009:								
At 1 October 2009	1,150,097	24,450	(64,155)	(313,011)	20,270	422,552	90,106	1,240,203
Profit for the period						74,006	74,006	74,006
Other comprehensive Income for the period	-	-	(11,372)	(52,564)	-	-	(63,936)	(63,936)
Total comprehensive Income for the period		-	(11,372)	(52,564)	-	74,006	10,070	10,070
Dividends on ordinary shares						(69,786)	(69,786)	(69,786)
Share-based expense					2,910		2,910	2,910
Issue of shares on exercise of share option	3,453						-	3,453
Issue of shares under the Scrip Dividend Scheme	14,115							14,115
Issue of shares upon conversion of bonds	14,495	(1,538)					(1,538)	12,957
Equity portion of Convertible bonds	-	124,386					124,386	124,386
At 31 December 2009	1,182,160	147,298	(75,527)	(365,575)	23,180	426,772	156,148	1,338,308

- 1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

	Oct - Dec 10	Oct - Dec 09
Issue of Shares under Scrip Dividend Scheme	-	5,633,004
Issue of Shares upon conversion of Bonds	180,715	9,220,075
Issue of shares on exercise of share options	1,846,000	2,226,650

	Dec 10	Dec 09
Shares to be issued upon exercise of:		
Conversion right of convertible bonds	240,123,414	344,773,608
Share options	107,537,930	99,835,316
Total no. of shares to be issued as at the end of period	347,661,344	444,608,924

- 1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	Dec 10	Jun 10
Issued, fully paid share capital :		
Balance no. of shares as at the beginning of period	2,020,759,705	1,715,894,324
Issue of Shares for cash	-	273,459,000
Issue of Shares under Scrip Dividend Scheme	-	5,633,004
Issue of Shares on conversion of Bonds	94,959,097	18,911,168
Issue of Shares on exercise of share options	9,568,186	6,862,209
Total no. of shares outstanding as at the end of period	2,125,286,988	2,020,759,705

- 1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

N/A

2. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The financial statements presented above have not been audited or reviewed.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

N/A

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The adoption of the new and revised accounting standards that became applicable from 1 July 2010 did not result in substantial changes to the Group accounting policies, which are consistent with those used in the audited financial statements as at 30 June 2010.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the changes.

The Group has applied the same accounting policies and methods of computation in the preparation of the financial statements for the current reporting period compared with the audited financial statements as at 30 June 2010 except for the adoption of new or revised FRS that are mandatory for financial years beginning on or after 1 July 2010. The adoption of these FRS has no significant impact to the Group.

6. Earnings per ordinary share of the Group for the current financial period reported and for the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

Reported earnings per ordinary share

	Group			
	Six Months Ended		Three Months Ended	
	31 Dec 10	31 Dec 09	31 Dec 10	31 Dec 09
(a) Based on weighted average no. of shares (cents/share)	8.35	8.92	6.84	7.95
(b) Based on fully diluted basis (cents/share)	7.69	7.60	6.25	7.19
Weighted average no. of shares applicable to basic earnings per share	2,097,704,214	1,995,365,419	2,124,871,583	1,999,485,205
Weighted average no. of shares based on fully diluted basis	2,409,489,754	2,243,656,207	2,418,758,268	2,355,084,252

Operational earnings per ordinary share

Operational EPS	Group			
	Six Months Ended		Three Months Ended	
	31 Dec 10	31 Dec 09	31 Dec 10	31 Dec 09
(a) Based on weighted average no. of shares (cents/share)	6.75	4.35	5.26	3.39
(b) Based on fully diluted basis (cents/share)	6.30	3.54	4.86	3.32

7. Net asset value (for the Issuer and Group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:

- (a) current financial period reported on; and
(b) immediately preceding financial year.

(In cents per share)	Group		Company	
	As at 31 Dec 10	As at 30 Jun 10	As at 31 Dec 10	As at 30 Jun 10
Net asset value (NAV) per ordinary share based on issued share capital as at end of the period	70.70	70.78	67.06	76.06

The NAV for the Group before fair value adjustment reserve, goodwill and other intangibles increased from 99.98 cents/share in June 2010 to 101.54 cents /share in December 2010.

8. A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business. It must include a discussion of the following:
- (a) any significant factors that affected the turnover, costs, and earnings of the Group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
 - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the Group during the current financial period reported on.

Introduction

As supply chain managers, we are engaged in the sourcing of various agricultural commodities from the producing countries and processing, warehousing, transporting, shipping, distributing and marketing of the same right up to the factory gate of our customers in the destination markets while managing the risks at each stage of the supply chain. From our founding in 1989, the Company has evolved from a single country, single product trader to a multi-country, multi-product supply chain manager. Today, Olam is a leading global integrated supply chain manager for 20 agricultural products and food ingredients, with operations in 65 countries.

In that process of evolution and development, the Olam business model has grown both in depth as well as breadth, pursuing selected value chain adjacencies which both complement and enhance our core supply chain model.

The evolution of our business model over recent years has led us to develop new competencies as we have pursued our strategic goals, including the capabilities to identify, execute and integrate attractive acquisition opportunities in selected countries and within or adjacent to our core value chain activities. Successfully completed transactions have addressed opportunities in both the upstream and midstream parts of the value chain.

Building on existing and new capabilities has included careful expansion upstream into plantation ownership and management (perennial crops), farming (annual crops), dairy farming and forest concessions management. These opportunities, both organic and inorganic, have been pursued in countries that have a comparative advantage to produce these commodities relatively better and at relatively lower costs on a sustainable basis. Pursuit of the more interesting opportunities in the upstream segment has led us to complete transactions in palm and rubber plantations in Africa, almond plantations in Australia, coffee plantation in Laos, peanut farming in Argentina, rice farming in Nigeria and Mozambique, cotton farming in Mozambique, dairy farming in Uruguay and the development of tropical forest concessions in The Republic of Congo (ROC), Gabon and Mozambique.

Similarly, in the midstream part of the value chain, we pursued initiatives in both value added processing and manufacturing activities. In the integration initiatives aimed at enhancing the midstream part of our model, we have committed investments in wheat milling in Nigeria and Ghana, sugar milling and refining in India and Indonesia, cocoa processing in Cote d'Ivoire and Nigeria, tomato paste manufacturing in California, dehydrates manufacturing in USA and China, peanut ingredient manufacturing in USA, palm refining in the Cote d'Ivoire, mechanical processing of cashews in Cote d'Ivoire and Nigeria, cashew ingredients manufacturing in Vietnam and the USA, spice grinding in Vietnam and saw milling in ROC and Gabon amongst others.

Another area that Olam has earmarked for future entry is to capitalize further on its extensive grower and supplier base in various producing countries by entering local markets to compete in the fertilizer manufacturing and distribution businesses, which are closely related to our in-country agricultural base.

In addition, Olam has also diversified into two new businesses which build on latent assets and capabilities that we have developed in the business over the last 20 years:

- i) The Commodity Financial Services business (CFS), which benefits from our deep understanding of both commodity and financial markets, as well as our capabilities and knowledge in leading-edge risk management practices; and

- ii) Packaged Foods distribution in West Africa, building our own consumer brands which capitalize on our existing knowledge of African markets and operations, brands, and consumers. The foundation for this downstream activity is our knowledge and capabilities related to the management of food supply chains and the common distribution pipeline that we have built for related commodity products (including rice, sugar, wheat flour and dairy products) in West Africa.

Business Segmentation and Reporting

We organize the 20 products into 4 reporting segments. In addition to the products, a 5th segment is reported for activities related to CFS. The segmental reporting is described below:

Business Segment	Products
Edible Nuts, Spices & Beans	Cashews Peanuts Almonds Spices & Dehydrates Sesame Beans (Pulses, Lentils & Peas)
Confectionery & Beverage Ingredients	Cocoa Coffee Sheanuts
Food Staples & Packaged Foods	Rice Sugar Grains (Wheat, Barley, Corn) Palm Products Dairy Products Packaged Foods
Industrial Raw Materials (Earlier called the Fibre & Wood Products segment)	Cotton Wool Wood Products Rubber
Commodity Financial Services (CFS)	Market Making Risk Management Solutions Commodity Funds Management

Background to analysing our Financial Statements

Profitability

- a. ***Inclusion of results of companies acquired by the Group:*** The H1 FY2011 results include the consolidated results of Gilroy Foods and Flavours (GFF) and NZFSU, the acquisition of which was completed during the quarter. As a result of the financial impact of these acquisitions, the consolidated results for H1 FY2011 are not strictly comparable to the results of H1 FY2010.
- b. ***Gross and Net Contribution:*** We measure and track our profitability in terms of Gross Contribution (GC) and Net Contribution (NC) per ton of product supplied. For every transaction, we target a minimum net contribution per ton of product supplied based on the investment, risks, complexities and value added services that we provide to our customers to meet their specific requirements. We are focused on enhancing these margins by providing value added services such as vendor managed inventory solutions (VMI), organic certification, traceability guarantees, fair trade produce certification (FTP), customised grades and quality, processed ingredients supply, proprietary market intelligence and risk management solutions.

GC is calculated as the revenue from the sale of goods plus other income, less the cost of goods sold (raw material costs plus other direct costs, including packing costs etc.), shipping and logistics expenses, claims and commissions, bank charges, net measurement of derivative instruments, gain/loss on foreign exchange and share of gain/loss from jointly controlled entities/associates. For the purposes of determining Net Contribution, finance costs excluding interest on debt for fixed

capital investments, net of interest income are reduced from the GC. For analyzing the performance of the group, share of jointly controlled entities/associates has been included in the GC and NC. The proportionate share of volumes has also been included for calculation of GC and NC/ ton. Due to the changes in the segmental reporting, the previous year numbers have been reclassified appropriately.

The computation for GC and NC, together with a comparative statement for the corresponding period of the immediately preceding financial year is as under:

(in S\$'000)	Group			Group		
	Six Months Ended			Three Months Ended		
	31 Dec 10	31 Dec 09	% change	31 Dec 10	31 Dec 09	% change
Total Revenue	6,584,419	4,725,558		4,123,606	2,836,150	
Add:						
- Share of gain from jointly controlled entities / associates	4,396	4,800		1,492	3,929	
Less:						
- Interest income	(11,928)	(11,697)		(8,243)	(4,465)	
- Cost of goods sold, shipping and logistics, commissions and claims	(5,755,522)	(4,182,662)		(3,579,768)	(2,488,873)	
- Net measurement of derivative instruments, gain / (loss) on foreign exchange, bank charges	(161,616)	13,786		(138,910)	14,256	
- Negative goodwill on acquisitions (net of transaction costs)	(33,603)	(91,098)		(33,603)	(91,098)	
Gross Contribution	626,146	458,687	36.5%	364,574	269,899	35.1%
Less:						
- Net interest on working capital	(113,601)	(97,572)		(54,961)	(53,241)	
Net Contribution	512,545	361,115	41.9%	309,613	216,658	42.9%

- c. **Volumes:** Volumes include proportionate share of volumes from the jointly controlled entities/ associates. Volume is one of the key drivers to our profitability. Given our integration and end-to-end supply chain capabilities, we seek to match the supply of our products with demand from our customers. The volume of agricultural products that we supply is largely within our control and is a function of the strength of our supply chain infrastructure in the origins (producing countries) and the markets (consuming countries).
- d. **Seasonality:** The production of agricultural products is globally, seasonal in nature. The seasonality of the products in our portfolio depends on the location of the producing country. The harvesting season for most of the agricultural products for countries situated in the northern hemisphere generally falls between October and March. Countries in the southern hemisphere have harvesting seasons between April and September. It is also not unusual to experience both delays as well as early starts to the harvesting seasons in these countries based on actual weather patterns in a particular year. In addition to an early or delayed harvesting season, the precise timing and size of arrivals of these products can also vary based on the farmer's selling decisions; these are mainly a function of the farmer's view on prices and inventory holding capacity. The majority of our origins are located in the northern hemisphere. Consequently, our earnings tend to be relatively higher in the Second Half of the Financial Year (January to June) compared to the First Half of the Financial Year (July to December).

Based on this seasonality, we have observed the phasing and range of our earnings to be as follows:

Q1 July - Sept	Q2 Oct - Dec	1 st Half July – Dec	Q3 Jan - March	Q4 Apr – June	2 nd Half Jan – June
5 – 10%	25 – 30%	30 – 40%	35 – 40%	25 – 30%	60 – 70%

Balance Sheet and Cash Flow Statement

Working capital is deployed to fund inventories, trade and other receivables, margin accounts with brokers, advance payments to suppliers, trade payables and accruals. Working capital needs fluctuate constantly due to changes in the volume and prices of agricultural products. This may cause either an increase or decrease in funds allocated to operations. In H1 FY2011 prices across our portfolio had seen very sharp increase which in turn has resulted in higher working capital investment in the First Half. A large part (around 90%) of working capital is used to fund the liquid hedged inventories that meet four qualifying conditions:

- 1) *non perishability* (all commodities in Olam's portfolio are non perishable with a shelf life of minimum 2 years or above);
- 2) *limited obsolescence risk* (not easily substitutable or not likely to go out of style or fashion),
- 3) *hedged or sold forward* (no inventory value erosion risk as the inventory is hedged), and
- 4) *liquid* (can be converted into cash at short notice).

These inventories and secured receivables are therefore liquid assets and are regarded as near cash. Changes in working capital are therefore not permanent deployment of funds as this capital gets converted into cash when goods are delivered to customers or tendered on the Exchange and monies are collected.

Profit and Loss Statement

The company has had a very strong H1 FY2011 with record growth in earnings (excluding negative goodwill on acquisitions (net of transaction costs), classified as “**exceptional gain**”). The period was characterized by sharply rising commodity prices with several agricultural commodities reaching historical or lifetime highs. In addition to rising prices, there was also substantial increase in volatility across the agricultural complex. Sharply higher commodity prices as well seasonality factors have contributed to much higher working capital investments during H1 FY2011 compared to H1 FY2010.

The network benefits arising out of our presence in 65 countries, our diversification across 20 agricultural commodities, our selective integration across the agri value chain, our origination and distribution reach combined with our strong risk management capabilities have allowed us to grow our business profitably under these market conditions. Our strategy has led us to take advantage of attractive upstream opportunities in plantations (perennial tree crop plantation investments including palm, rubber, almonds and coffee), farming (annual crop farming investments including peanuts, soya bean and rice farming), hard wood forest concessions and dairy farming. In addition, we are pursuing selective mid-stream opportunities in value added processing activities (including cocoa processing, soluble coffee manufacturing, tomato paste manufacturing, peanut paste manufacturing, spice grinding, dehydrates manufacturing etc) which have all contributed to generating positive returns and enhancing our margins in H1 FY2011. As a result, Net Contribution margin (NC) has grown from S\$107 per ton in H1 FY2010 to S\$131 in H1 FY2011 (22.7 % improvement in NC margin per ton). Margin growth accounted for 67% growth in overall NC, while volume growth accounted for the balance of the 33% growth in NC.

The Company grew its sales volume by 15.6% and sales revenue by 40.5% in H1 FY2011 compared to H1 FY2010. Excluding the exceptional gain in both periods, operational net profit after tax increased by 63.5% from S\$86.8 million in H1 FY2010 to S\$141.9 million in H1 FY2011. Other income includes exceptional gain of S\$33.6 million (S\$91.1 in H1 FY2010) and gain on fair valuation of Biological Assets of S\$27.1 million (NIL in H1 FY2010) pertaining to Edible Nuts, Spices and Beans, and Food Staples and Packaged Foods segments. All operational costs attributable to these biological assets have been charged to the profit and loss account as period costs.

The demand for Food Raw Materials and Ingredients category, which is made up of Edible Nuts, Spices and Beans, Confectionery and Beverage Ingredients and Food Staples and Packaged Foods segments accounted for 78.1% of our revenue in H1 FY2011. Sales Volume for the Food category increased by 16.5% in H1 FY2011 compared to H1 FY2010. Net contribution (NC) for this segment increased by 42.0% in H1 FY2011 compared to H1 FY2010. NC per ton also increased by 22.0% to S\$128 per ton in H1 FY2011 from S\$105 per ton in H1 FY2010.

The Industrial Raw Materials category includes four agri-commodities, namely Cotton, Wool, Rubber and Wood Products. This category accounted for the remaining 21.9% of our revenue in H1 FY2011. Sales Volume for this category grew by 11.9% in H1 FY2011 compared to H1 FY2010. Net Contribution for this category increased by 46.8% in H1 FY2011 compared to H1 FY2010; NC per ton grew by 31.1% to S\$122 per ton from S\$93 per ton in H1 FY2011.

Segmental Analysis

The following table provides the segmental breakdown on Sales Volume, Sales Revenue, Gross Contribution (GC) and Net Contribution (NC) for H1 FY2011:

Cumulative

	Sales Volume (in Metric Tons)		Sales Revenue (in S\$'000)		Gross Contribution (GC) (in S\$'000)		Net Contribution (NC) (in S\$'000)	
Segment	Dec 10	Dec 09	Dec 10	Dec 09	Dec 10	Dec 09	Dec 10	Dec 09
Edible Nuts, Spices & Beans	560,695	511,009	1,014,836	699,681	126,785	87,292	111,847	73,569
Per ton (S\$)					226	171	199	144
Confectionery & Beverage Ingredients	645,698	586,822	2,420,386	1,651,167	171,830	129,756	123,215	86,635
Per ton (S\$)					266	221	191	148
Food Staples & Packaged Foods	1,989,513	1,645,337	1,622,911	1,363,438	192,509	142,757	175,062	128,642
Per ton (S\$)					97	87	88	78
Industrial Raw Materials*	708,902	633,408	1,418,539	895,428	117,310	85,211	86,199	58,719
Per ton (S\$)					165	135	122	93
Commodity Financial Services	-	-	-	-	17,712	13,671	16,222	13,550
Total	3,904,808	3,376,576	6,476,672	4,609,714	626,146	458,687	512,545	361,115
Per ton (S\$)					160	136	131	107

Quarter

	Sales Volume (in Metric Tons)		Sales Revenue (in S\$'000)		Gross Contribution (GC) (in S\$'000)		Net Contribution (NC) (in S\$'000)	
Segment	Dec 10	Dec 09	Dec 10	Dec 09	Dec 10	Dec 09	Dec 10	Dec 09
Edible Nuts, Spices & Beans	232,867	190,877	589,517	344,321	61,631	35,489	56,661	30,980
Per ton (S\$)					265	186	243	162
Confectionery & Beverage Ingredients	413,965	363,567	1,687,340	990,259	105,977	77,778	79,056	52,102
Per ton (S\$)					256	214	191	143
Food Staples & Packaged Foods	1,254,650	1,133,926	901,988	879,804	120,248	90,597	112,594	83,417
Per ton (S\$)					96	80	90	74
Industrial Raw Materials*	421,196	413,822	846,771	518,673	63,829	49,470	49,456	33,716
Per ton (S\$)					152	120	117	81
Commodity Financial Services	-	-	-	-	12,889	16,564	11,846	16,443
Total	2,322,678	2,102,192	4,025,616	2,733,057	364,574	269,898	309,613	216,658
Per ton (S\$)					157	128	133	103

*Sales volume for Wood Products is measured in cubic meters.

The **Edible Nuts, Spices & Beans segment** registered volume growth of 9.7%, revenue growth of 45.0%, GC growth of 45.2% and NC growth of 52.0% compared to H1 FY2010. NC per ton in this segment grew an impressive 38.6% from S\$144 to S\$199. The growth in NC per ton in this segment is driven by our expansion into upstream plantations and farming (almonds and peanuts) as well as selective mid-stream processing (tomato paste and peanut paste manufacturing, spices grinding and spice dehydrates manufacturing). Volume growth has been lower mainly on account of the closure of the Pulses Business

during this quarter as compared to H1 FY2010. There has been very strong performance from the spices and dehydrates business on the back of consolidation of performance of the tomato processing facility and operations of Gilroy Foods in H1 FY2011. The edible nuts division (cashews, peanuts and almonds) continues to perform strongly. At the moment we do not expect any material impact of the floods in Australia on the almond crop this year.

The **Confectionery & Beverage Ingredients segment** registered volume growth of 10.0%, 32.4% in GC and 42.2% in NC compared to H1 FY2010. More importantly, this segment grew its NC per ton by 29.3% from S\$148 in H1 FY2010 to S\$191 in H1 FY2011. The improvement in NC margins in this segment was driven by providing more value added services to our customers including chocolate manufacturers, cocoa processors and coffee roasters in different markets. The cocoa business has had some adverse impact particularly, in terms of slightly lower volumes due to the political uncertainty in Cote d'Ivoire. The unstable political situation has resulted in us temporarily closing down our upcountry operations. However, sharply improved margins have more than compensated for the drop in volumes. We have, however ensured that all the cocoa is shipped promptly thereby reducing the risk of losses in the event of further civil unrest. The impact of a call for a ban on exports from Cote d'Ivoire requested by European Union remains uncertain with both the chocolate industry and exporter group seeking clarifications. We continue to monitor the situation closely and are fully prepared to take the required appropriate action, should the situation in the country become even more unsettled. The coffee business continues to perform well across its key origins in West and East Africa (Cameroon, Cote d'Ivoire, Tanzania, Uganda and Burundi), Asia (India, Indonesia, Vietnam, Laos), South and Central America (Brazil, Colombia, Peru, Honduras and Mexico).

The **Food Staples & Packaged Foods segment** had a good first half with volume growing 20.9%, GC by 34.9% and NC by 36.1% respectively compared to H1 FY2010. NC per ton grew by 12.5% from S\$78 in H1 FY2010 to S\$88 in H1 FY2011. This strong volume growth was led by the wheat business with strong market share growth in the African markets. Rice, Sugar and PFB businesses continued to perform in-line with our budgets. The dairy business has faced tough trading conditions with increase in dairy prices on the sourcing side with market prices lagging in response, which has depressed margins in this segment. As expected in our investment thesis and announced by NZFSU, the operation is expected to have a full year loss in FY2011. The impact of this will flow through more in the 2nd half of FY2011. While we have taken significant steps in reshaping the strategy and revamping the management of the company, we expect these efforts to start producing results over the next couple of years.

The **Industrial Raw Materials segment** saw volume growth of 11.9%, GC growth of 37.7% and NC growth of 46.8% compared to H1 FY2010. This segment constituted 18.2% of the Company's volumes, 21.9% of its revenues, 18.7% of its GC and 16.8% of its NC. NC per ton in this segment grew by 31.1% from S\$93 in H1 FY2010 to S\$122 in H1 FY2011. Cotton prices continue to rise on the back of significant supply shortages. The floods in Australia and export restriction from India have fueled the prices even further. The impact of unprecedented floods in Queensland is likely to have some impact on the ginning volume and ginning revenue for FY2011 and we have factored this in while assessing the prospects for this segment for the rest of FY2011. However the exact impact cannot be reliably estimated till the harvest is completed in Q3 FY2011. Given our global presence and expanding reach, we have been able to increase our market share in this supply constrained environment. As the industry is turning to reliable suppliers, we have been able to command a counter party premium which has increased our margins as well. However due to these lifetime high prices, the cotton business has required increased working capital given very high cotton prices and increased margin calls on the hedged positions. In the Wood Products business, we announced the acquisition of tt TIMBER INTERNATIONAL from DALHOFF LARSEN HORNEMAN A/S GROUP ("DLH") during the quarter. This allows us to strengthen our position in the Hard Woods segment.

The **Commodity Financial Services (CFS) segment** had a good quarter and contributed to 3.2% of the Group's NC with S\$16.2 million as against a NC of S\$13.6 million in H1 FY2010. The performance of the Relative Value Fund (Ektimo) was positive and has been in-line with our projections. The other activities of the group namely market making of commodity options and risk management solutions continue to develop in line with our business plans.

Costs and Expenses

Q2 FY2011: Overhead expenses at S\$166.9 million for Q2 FY2011 were 31.3% higher than the corresponding quarter in FY2010, mainly on account of increased overheads for recently acquired businesses and for additional performance incentive provision in Q2 FY2011 compared to Q2 FY2010.

H1 FY2011: Overhead expenses at S\$314.0 million for H1 FY2011 were 31.3% higher than H1 FY2010 for the same reasons as above.

Taxation

Q2 FY2011: Income Tax provisions have increased to S\$15.2 million for Q1 FY2011 as compared to S\$8.7 million for Q2 FY2010 primarily due to the growing earnings contribution from higher tax jurisdictions including Australia and USA.

H1 FY2011: Income Tax provisions have increased to S\$21.1 million for H1 FY2011 as compared to S\$11.0 million for H1 FY2010 for the same reasons as above.

Net profit after tax

Q2 FY2011: Excluding exceptional gain in both periods, operational profit after tax increased by 65.6% to S\$112.2 million from S\$67.8 million in Q2 FY 2010. Net profit after tax decreased by 8.2% to S\$145.8 million for Q2 FY2011 from S\$158.9 million in Q2 FY2010 (including exceptional gain in both periods).

H1 FY2011: Excluding exceptional gain in both periods, operational profit after tax increased by 63.5% to S\$141.9 million from S\$86.8 million in H1 FY2010. Net profit after tax decreased by 1.3% to S\$175.5 million for H1 FY2011 from S\$177.9 million in H1 FY2010 (including exceptional gain in both periods).

Balance Sheet & Cash Flow

During H1 FY2011, the industry continued to experience significant volatility in the prices of various commodities. The application of provisions under FRS39 affects equity and fair value of derivative financial instruments under current assets and current liabilities. Since we participate in this industry as supply chain managers and not as positional / directional traders, market volatility, during this period, as in past periods, has had limited impact on the profitability of the Group.

Property, plant and equipment

During H1 FY2011, property, plant and equipment increased from S\$1,054.2 million to S\$1,375.4 million. The increase of S\$321.3 million was mainly on account of purchase of Gilroy Foods' assets in USA and consolidation of New Zealand Farming Systems Uruguay (NZFSU).

Current Assets

Debtors Analysis

Debtor days in H1 FY2011 increased marginally to 27 days as compared to 26 days as at 31 December 2009.

Stocks

Stock turnover days decreased to 101 days as compared to 119 days as at 31 December 2010. Stock value increased by S\$661.1 million to S\$3,245.2 million from S\$2,584.0 million as on 30 June 2010 mainly due to higher prices of the commodities.

Advance to Suppliers

Advance to Suppliers days decreased to 12 days in H1 FY2011 from 20 days as at 31 December 2009. The advances increased from S\$237.8 million as at 30 June 2010 to S\$410.5 million in H1 FY2011.

Overall the cash to cash cycle came down from 145 days in H1 FY2010 to 121 days in H1 FY2011.

Cash and Fixed Deposits

Cash and Fixed Deposits decreased by 0.7% to S\$666.7 million as on 31 December 2010 from S\$671.5 million as on 30 June 2010.

Borrowings

Borrowings increased to S\$6,017.3 million as of end of December 2010 from S\$4,503.0 million as of 30 June 2010. This increase was mainly on account of significant increase in working capital requirement arising out of increase in commodity prices. The borrowings net of cash and cash equivalents amounted to S\$5,350.6 million as compared to S\$3,831.5 million as at 30 June 2010. Net Debt to Equity ratio increased from 2.05 in Q1 FY2011 to 2.48 in H1 FY2011.

Non-current liabilities - Convertible Bonds

The amount in the balance sheet represents the debt component along with accrued interest for both the outstanding Convertible Bonds of principal value US\$18.7 million issued in FY2009 and Convertible Bonds issued in Q1 FY2011 with a principal value of US\$500 million

Equity

Total share capital and reserves (before Fair Value Adjustment Reserves and Non-controlling interest) increased by 6.8% from S\$2,020.3 million as of 30 June 2010 to S\$2,158.1 million as of 31 December 2010. Fair Value Adjustment Reserves increased from (S\$248.4) as of 30 June 2010 to (S\$296.3) million as of 31 December 2010

During H1 FY2011, the Company issued 104,527,283 shares for cash, on conversion of bonds and exercise of share options

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

There was no forecast made by the Company.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months.

During the period and in the recent past, the Company announced a number of organic capex projects and acquisitions. The acquisitions are subject to certain closing conditions and approvals from relevant authorities. The outcomes of these transactions are uncertain until these conditions are met and / or approvals are granted.

The Group constantly reviews corporate development opportunities which are in line with its corporate growth strategy. Some of these are in the nature of acquisitions and joint ventures. The Group is currently in discussions with various parties on such opportunities. If any of these opportunities were to materialize these may have an effect on the financials of the Group.

The Group believes that the impact of floods in Australia and the current political situation in Cote d'Ivoire on their businesses is not material. Detailed explanation in this regard is provided in the Segmental Analysis section.

Given the strong performance recorded by the Group in H1 FY2011 and the continued execution of its long term strategic growth plans, the Group continues to be positive about its prospects for the remainder of FY2011.

11. Dividend

(a) Current Financial Period Reported On 31 December 2010

Any dividend recommended for the current financial period reported on?

NIL

(b) Corresponding Period of the Immediately Preceding Financial Year.

Any dividend declared for the corresponding period of the immediately preceding financial year?

A one-tier tax exempt interim dividend of 2 cents per ordinary share.

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

N.A

(d) Date payable

N.A

(e) Books closure date

N.A

12. If no dividend has been declared/recommended, a statement to that effect.

N.A

Confirmation of the Board

We refer to the requirement under Rule 705(5) of the Listing Manual.

We hereby confirm to the best of our knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the unaudited interim financial results for period ended 31 December 2010 to be false or misleading in any material aspects.

On behalf of the Board of Directors

R. Jayachandran
Chairman

Sunny George Verghese
Group Managing Director & CEO

BY ORDER OF THE BOARD

Sunny George Verghese
Group Managing Director & CEO

14 February 2011