SECURITIES AND FUTURES ACT (CAP. 289) SECURITIES AND FUTURES (DISCLOSURE OF INTERESTS) REGULATIONS 2012

NOTIFICATION FORM FOR SUBSTANTIAL SHAREHOLDER(S)/UNITHOLDER(S) IN RESPECT OF INTERESTS IN

FORM

3
(Electronic Format)

Explanatory Notes

- 1. Please read the explanatory notes carefully before completing the notification form.
- 2. This form is for a Substantial Shareholder(s)/Unitholder(s) to give notice under section 135, 136, 137, 137J (as applicable to sections 135, 136 and 137) or 137U (as applicable to sections 135, 136 and 137) of the Securities and Futures Act (the "SFA").
- 3. This electronic Form 3 and a separate Form C, containing the particulars and contact details of the Substantial Shareholder(s)/Unitholder(s), must be completed by the Substantial Shareholder(s)/Unitholder(s) or a person duly authorised by the Substantial Shareholder(s)/Unitholder(s) to do so. The person so authorised should maintain records of information furnished to him by the Substantial Shareholder(s)/Unitholder(s).
- 4. This form and Form C, are to be completed electronically and sent to the Listed Issuer via an electronic medium such as an e-mail attachment. The Listed Issuer will attach both forms to the prescribed SGXNet announcement template for dissemination as required under section 137G(1), 137R(1) or 137ZC(1) of the SFA, as the case may be. While Form C will be attached to the announcement template, it will not be disseminated to the public and is made available only to the Monetary Authority of Singapore (the "Authority").
- 5. Where a transaction results in similar notifiable obligations on the part of more than one Substantial Shareholder/Unitholder, all of these Substantial Shareholders/Unitholders may give notice using the same notification form.
- 6. A single form may be used by a Substantial Shareholder/Unitholder for more than one transaction resulting in notifiable obligations which occur within the same notifiable period (i.e. within two business days of becoming aware of the earliest transaction). There must be no netting-off of two or more notifiable transactions even if they occur within the same day.
- 7. All applicable parts of the notification form must be completed. If there is insufficient space for your answers, please include attachment(s) by clicking the paper clip icon on the bottom left-hand corner or in item 11 of Part II or item 10 of Part III. The total file size for all attachment(s) should not exceed 1MB.
- 8. Except for item 5 of Part II and item 1 of Part IV, please select only one option from the relevant check boxes.
- 9. Please note that submission of any false or misleading information is an offence under Part VII of the SFA.
- 10. In this form, the term "Listed Issuer" refers to -
 - (a) a company incorporated in Singapore any or all of the shares in which are listed for quotation on the official list of a securities exchange;
 - (b) a corporation (not being a company incorporated in Singapore, or a collective investment scheme constituted as a corporation) any or all of the shares in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing;

- (c) a registered business trust (as defined in the Business Trusts Act (Cap. 31A)) any or all of the units in which are listed for quotation on the official list of a securities exchange;
- (d) a recognised business trust any or all of the units in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing; or
- (e) a collective investment scheme that is a trust, that invests primarily in real estate and real estaterelated assets specified by the Authority in the Code on Collective Investment Schemes, and any or all the units in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing ("Real Estate Investment Trust").
- 11. For further instructions and guidance on how to complete this notification form, please refer to section 7 of the User Guide on Electronic Notification Forms which can be accessed at the Authority's Internet website at http://www.mas.gov.sg (under "Regulations and Financial Stability", "Regulations, Guidance and Licensing", "Securities, Futures and Fund Management", "Forms", "Disclosure of Interests").

Part I - General 1. Name of Listed Issuer: Olam Group Limited 2. Type of Listed Issuer: ✓ Company/Corporation Registered/Recognised Business Trust Real Estate Investment Trust 3. Is more than one Substantial Shareholder/Unitholder giving notice in this form? No (Please proceed to complete Part II) ✓ Yes (Please proceed to complete Parts III & IV) 4. Date of notification to Listed Issuer: 24-Jun-2025

Part III - Substantial Shareholder(s)/Unitholder(s) Details

[To be used for multiple Substantial Shareholders/Unitholders to give notice]

	<u>Substantial Shar</u>	<u>eholder/U</u>	<u>Initholder</u> A
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Sub	ostantial Shareholder/Unitholder A
1.	Name of Substantial Shareholder/Unitholder:
	Temasek Holdings (Private) Limited ("Temasek")
2.	Is Substantial Shareholder/Unitholder a fund manager or a person whose interest in the securities of the Listed Issuer are held solely through fund manager(s)? Yes No
3.	Notification in respect of:
	Becoming a Substantial Shareholder/Unitholder
	✓ Change in the percentage level of interest while still remaining a Substantial Shareholder/Unitholder
	Ceasing to be a Substantial Shareholder/Unitholder
4.	Date of acquisition of or change in interest:
	20-Jun-2025
5.	Date on which Substantial Shareholder/Unitholder became aware of the acquisition of, or the change in, interest (i) (if different from item 4 above, please specify the date):
	20-Jun-2025
6.	Explanation (if the date of becoming aware is different from the date of acquisition of, or the change in, interest):
	Temasek is deemed interested in voting shares of the Listed Issuer ("Shares") through Aranda Investments Pte. Ltd. ("Aranda") and Breedens Investments Pte. Ltd. ("Breedens").

Quantum of total voting shares/units (including voting shares/units underlying 7. rights/options/warrants/convertible debentures {conversion price known}) held by Substantial Shareholder/Unitholder before and after the transaction:

Immediately before the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/convertible debentures:	0	1,963,148,732	1,963,148,732
As a percentage of total no. of voting shares/til:	0	51.99	51.99
Immediately after the transaction	Direct Interest	Deemed Interest	Total
Immediately after the transaction No. of voting shares/units held and/or underlying the rights/options/warrants/ convertible debentures :	Direct Interest 0	Deemed Interest 1,963,148,732	Total 1,963,148,732

	is no change in the number of Shares in which Temasek has a deemed inter-	est.
rom	sek is filing this notification form to report a change in percentage level of its 51.99% to 52.00% as a result of the decrease in the total number of issued Sh s) from 3,775,565,285 Shares to 3,775,065,285 Shares (as announced on by th .	ares (excluding treasury
Гета	sek's deemed interest arises from the interests in Shares held by Aranda and	Breedens as follows:
(A) Te	emasek's interest through Breedens	42.473%
٠,	Breedens has a direct interest in 42.473% of the Shares. Breedens is a wholly owned subsidiary of Seletar Investments	
	Pte Ltd ("Seletar").	
(11	 i) Seletar is a wholly owned subsidiary of Temasek Capital (Private) Limited ("Temasek Capital"). 	
(i\	y) Temasek Capital is a wholly owned subsidiary of Temasek.	
	emasek's deemed interest through Aranda	9.529%
٠,	Aranda has a direct interest in 9.529% of the Shares. Aranda is a wholly owned subsidiary of Seletar.	
(ii	i) Seletar is a wholly owned subsidiary of Temasek Capital.	
(i\	y) Temasek Capital is a wholly owned subsidiary of Temasek.	
Total	deemed interest of Temasek	52.00% ======
[You Shar (i) Te	ationship between the Substantial Shareholders/Unitholders giving may attach a chart in item 10 to show the relationship between the Subseholders/Unitholders] emasek Capital (Private) Limited is a subsidiary of Temasek Holdings (Private) eletar Investments Pte Ltd is a subsidiary of Temasek Capital (Private) Limited	stantial Limited
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[You Shar (i) Te (ii) Se (ii) Se (ii) Se (iii) Se (iiii) Se (iiiii) Se (iiiii) Se (iiiiii) Se (iiiiii) Se (iiiiiiii) Se (iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	may attach a chart in item 10 to show the relationship between the Subseholders/Unitholders] emasek Capital (Private) Limited is a subsidiary of Temasek Holdings (Private) eletar Investments Pte Ltd is a subsidiary of Temasek Capital (Private) Limited charter Investments (if any): (The total file size for all attachment(s) should not exceed 1MB.) s is a replacement of an earlier notification, please provide: SGXNet announcement reference of the first notification which on SGXNet (the "Initial Announcement"): Date of the Initial Announcement: 15-digit transaction reference number of the relevant transaction.	Limited ch was announced

The percentage of interest immediately after the change is calculated on the basis of 3,775,065,285 Shares.

In this Notice, figures are rounded down to the nearest 0.01% or 0.001%, as the case may be, and any discrepancies in aggregated figures are due to rounding.

	<u>Substantial</u>	<u>Shareholder/Unitholder</u>	В
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1. Name of Substantial Shareholder/Unitholder:

Temasek Capital (Private) Limited ("Temasek Capital")

2. Is Substantial Shareholder/Unitholder a fund manager or a person whose interest in the securities of the Listed Issuer are held solely through fund manager(s)?

☐ Yes

✓ No

3. Notification in respect of:

Becoming a Substantial Shareholder/Unitholder

Ceasing to be a Substantial Shareholder/Unitholder

4. Date of acquisition of or change in interest:

20-Jun-2025

5. Date on which Substantial Shareholder/Unitholder became aware of the acquisition of, or the change in, interest (if different from item 4 above, please specify the date):

20-Jun-2025

6. Explanation (if the date of becoming aware is different from the date of acquisition of, or the change in, interest):

Temasek Capital is a wholly-owned subsidiary of Temasek. Temasek Capital is deemed interested in Shares through Aranda and Breedens.

7. Quantum of total voting shares/units (including voting shares/units underlying rights/options/warrants/convertible debentures {conversion price known}) held by Substantial Shareholder/Unitholder before and after the transaction:

Immediately before the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/convertible debentures:	0	1,963,148,732	1,963,148,732
As a percentage of total no. of voting shares/(0	51.99	51.99
Immediately after the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/ convertible debentures :	0	1,963,148,732	1,963,148,732

8.	Circumstances giving rise to [You may attach a chart in item interest arises]			
	There is no change in the number	of Shares in which T	emasek Capital has a	deemed interest.
	Temasek Capital is filing this notifi Shares from 51.99% to 52.00% as a treasury shares) from 3,775,565,28 20 June 2025).	a result of the decrea	ase in the total numb	er of issued Shares (excluding
	Temasek Capital's deemed interes follows:	t arises from the inte	erests in Shares held I	oy Aranda and Breedens as
	(A) Temasek Capital's interest thro (i) Breedens has a direct inter (ii) Breedens is a wholly owne (iii) Seletar is a wholly owned s	est in 42.473% of the ed subsidiary of Selet	ar.	42.473%
	(B) Temasek Capital's deemed into (i) Aranda has a direct interes (ii) Aranda is a wholly owned s (iii) Seletar is a wholly owned s	st in 9.529% of the Sh subsidiary of Seletar	nares.	9.529%
9.	Relationship between the Su [You may attach a chart in item Shareholders/Unitholders]	bstantial Shareho	ationship between th	ne Substantial
9.	Relationship between the Su [You may attach a chart in item	bstantial Shareho 10 to show the rela	ationship between the Temasek Holdings (F	giving notice in this form: ne Substantial Private) Limited
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10.	Relationship between the Su [You may attach a chart in item Shareholders/Unitholders] (i) Temasek Capital (Private) Limit (ii) Seletar Investments Pte Ltd is a Attachments (if any): (The total file size for all attachments is a replacement of an (a) SGXNet announcement on SGXNet (the "Initial Company") (b) Date of the Initial Announcement of the Initial Announc	achment(s) should not not reference of the Announcement"	Temasek Holdings (Fisek Capital (Private) Let exceed 1MB.) on, please provide the first notification):	giving notice in this form: ne Substantial Private) Limited Limited The substantial of t

The percentage of interest immediately before the change is calculated on the basis of 3,775,565,285 Shares.

The percentage of interest immediately after the change is calculated on the basis of 3,775,065,285 Shares.

In this Notice, figures are rounded down to the nearest 0.01% or 0.001%, as the case may be, and any discrepancies in aggregated figures are due to rounding.

<u>Substantial</u>	<u>Share</u> l	<u>holder/l</u>	<u>Unithol</u>	<u>lder</u> (



1. Name of Substantial Shareholder/Unitholder:

2. Is Substantial Shareholder/Unitholder a fund manager or a person whose interest in the securities of the Listed Issuer are held solely through fund manager(s)?

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✓ No

3. Notification in respect of:

	Becoming a	Substantial	Shareholde	er/Unitholder
	Dooonining a	Cabolantia	Citatoliola	

✓ Change in the percentage level of interest while still remaining a Substantial Shareholder/Unitholder

Ceasing to be a Substantial Shareholder/Unitholder

4. Date of acquisition of or change in interest:

20-Jun-2025

5. Date on which Substantial Shareholder/Unitholder became aware of the acquisition of, or the change in, interest (if different from item 4 above, please specify the date):

20-Jun-2025	
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6. Explanation (if the date of becoming aware is different from the date of acquisition of, or the change in, interest):

Seletar is a wholly-owned subsidiary of Temasek. Seletar is deemed interested in Shares through Aranda and Breedens.

7. Quantum of total voting shares/units (*including voting shares/units underlying rights/options/warrants/convertible debentures {conversion price known}*) held by Substantial Shareholder/Unitholder before and after the transaction:

Immediately before the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/convertible debentures:	0	1,963,148,732	1,963,148,732
As a percentage of total no. of voting shares/(0	51.99	51.99
Immediately after the transaction	Direct Interest	Deemed Interest	Total

	ng shares/units held and/or the rights/options/warrants/ e debentures :	0	1,963,148,732	1,963,148,732
a perce	entage of total no. of voting	0	52	52
[You	umstances giving rise to dee may attach a chart in item 10 est arises]			
There	is no change in the number of S	Shares in which	Seletar has a deemed intere	st.
from !	ar is filing this notification form to 51.99% to 52.00% as a result of to s) from 3,775,565,285 Shares to 3.	he decrease in t	he total number of issued S	hares (excluding treasury
Seleta	ar's deemed interest arises from	the interests in S	Shares held by Aranda and E	Breedens as follows:
(i)	eletar's interest through Breeder Breedens has a direct interest) Breedens is a wholly owned su	in 42.473% of th		42.473%
(i)	eletar's deemed interest through Aranda has a direct interest in Aranda is a wholly owned sub	9.529% of the S		9.529%
Total	deemed interest of Seletar			52.00%
[You Shar	ntionship between the Subst may attach a chart in item 10 reholders/Unitholders]	to show the rel	ationship between the Su	bstantial
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[You Shar (i) Te (ii) Se	may attach a chart in item 10 eholders/Unitholders] emasek Capital (Private) Limited	to show the rel	ationship between the Sun f Temasek Holdings (Private	g notice in this form: bstantial
[You Share (i) Te (ii) Se	may attach a chart in item 10 reholders/Unitholders] emasek Capital (Private) Limited eletar Investments Pte Ltd is a sul	to show the rel	ationship between the Sul f Temasek Holdings (Private asek Capital (Private) Limite	g notice in this form: bstantial
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The percentage	e of interest immediately before the change is calculated on the basis of 3,775,565,285 Shares.
The percentage	of interest immediately after the change is calculated on the basis of 3,775,065,285 Shares.
In this Notice, fig	gures are rounded down to the nearest 0.01% or 0.001%, as the case may be, and any
aiscrepancies in	n aggregated figures are due to rounding.

Part IV - Transaction details

er of shares, units, rights, options, warrants and/or principal amount of convertible tures acquired or disposed of by Substantial Shareholders/Unitholders:
nt of consideration paid or received by Substantial Shareholders/Unitholders (excluding age and stamp duties):
nstance giving rise to the interest or change in interest:
sition of:
curities via market transaction
curities via off-market transaction (e.g. married deals)
curities via physical settlement of derivatives or other securities
curities pursuant to rights issue
curities via a placement
curities following conversion/exercise of rights, options, warrants or other convertibles
sal of:
curities via market transaction
curities via off-market transaction (e.g. married deals)
circumstances:
ceptance of take-over offer for the Listed Issuer
rporate action by the Listed Issuer which Substantial Shareholders/Unitholders did not participate please specify):

		culars of Individual submitting this notification form to the Listed Issuer:
	(a)	Name of Individual:
		Jason Norman Lee
	(b)	Designation (if applicable):
	(c)	Name of entity (if applicable):
		Temasek Holdings (Private) Limited
Tran	nsactio	n Reference Number (auto-generated):
	4 4 6	